

Investing in the Development Curriculum

A teaching and research paradigm for national development¹, .

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¹A detailed argument appeared in the journal *Current Science*, vol. 102, no. 11 June 2012, pg. 1510.

Organization of the talk

- The demands of development and the supply.
- The development curriculum and action research
 - ▶ the Development Research Institute (DRI)
 - ▶ the Development Professional (DP)
- The proposal– MoRD Fellowships
- Outcomes and the way forward.
- The knowledge and skills–case study

The Development Demand

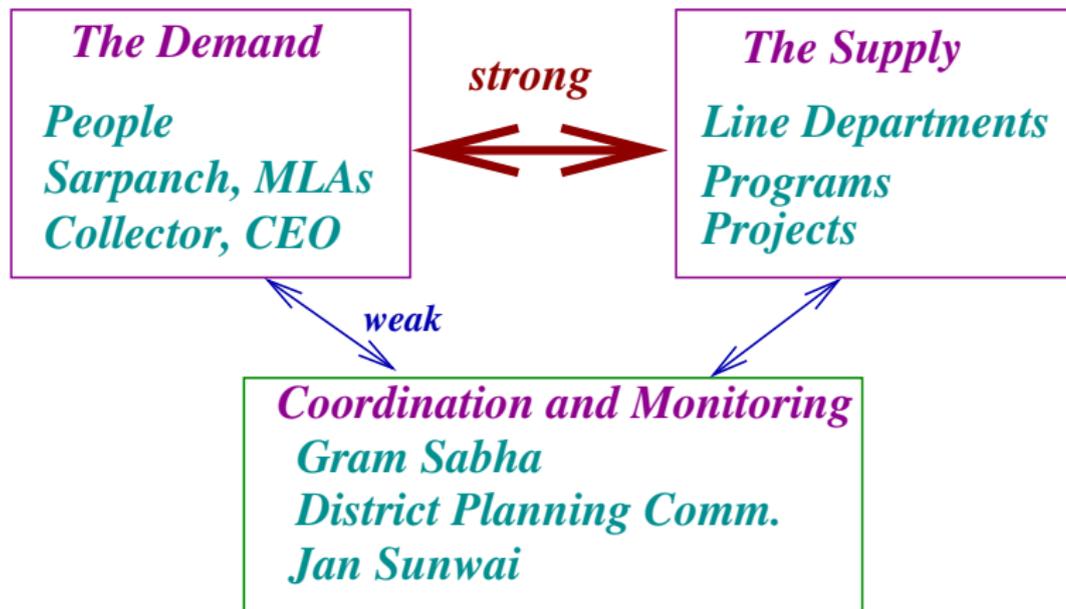


- Increasing aspirations
 - ▶ *sadak, bijlee, paani*-engineering services
- Scarce Resources
 - ▶ *climate change*-added unpredictability
- Rising Inequalities
 - ▶ asset and skill poverty, livelihoods
- **Wealth creation as well as wealth redistribution**

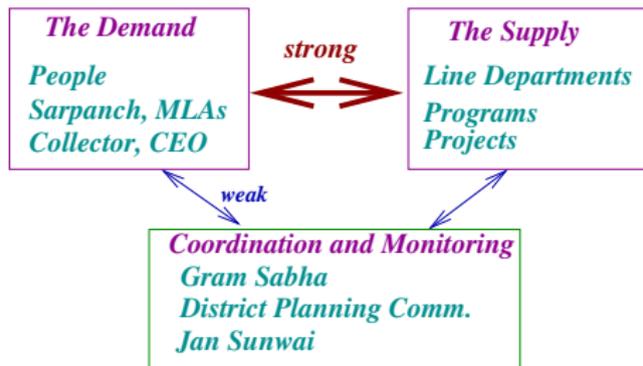
Governance under stress

- **capacity** technical and applied social sciences skills
- **outcome orientation** , stress on planning coordination
- **R&D needs for both day-to-day and long-term**

The Governance Structure



The current status



- **The Supply** : Poor capacity to deliver
 - ▶ poor morale, poor conditions, poor institutional structure
- **The Demand**: Poor capacity of monitor
 - ▶ distracted by poverty, failing education system, failing resources
- **The Monitor**: Poor outcome, poor skills
 - ▶ no independent capacity, infrequent meetings, **no new knowledge**

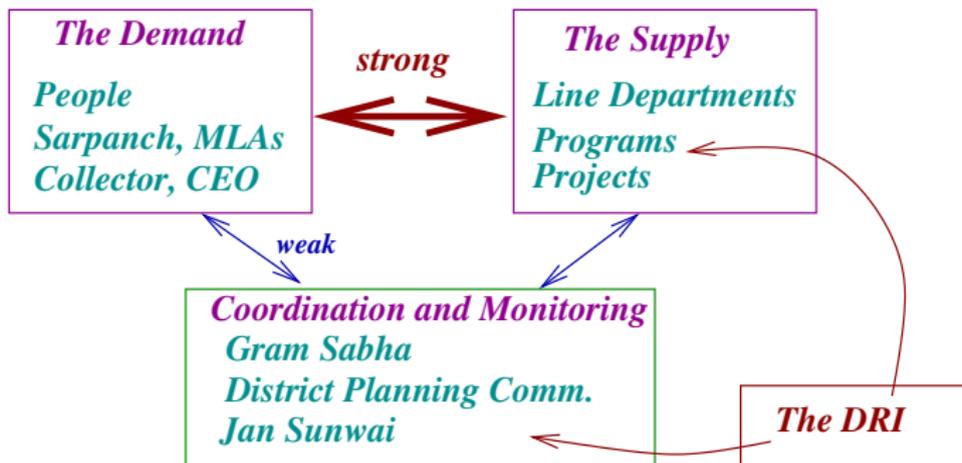
Development and Education

- The development sector poses important problems worthy of research and active engagement of research and educational institutes.
- Current set of companies may not have sufficient incentives to address these problems.
- These companies also do not have the need for the 5,00,000 p.a. or so engineering aspirants.
- The training of engineers is biased to employee-training and not towards skills needed to participate in the development sector.
- The research, if at all, does not match development demands.

Thus there is a supply-demand mismatch in both the corporate and the development sector!

The Development Research Institute

- University/Institutional participation in regional development problem —formulation and solution.
- Curriculum modification to allow students to take projects with local content and a focus on R&D for regional needs.
- **University as an important mediator.**



The response

A curriculum for engineers in knowledge formation

- **Remedial**—field, stake-holder and outcome driven.
- **Intellectual**— the socio-economic discourse, inter-disciplinarity
- **Developmental**—the bottom 80%, core sectors of water, energy, food etc.
 - ▶ CSOs, NGOs, SHGs, MLAs, state agencies, and also those beneath the market and the state.

A supply-demand strategy

- knowledge products which deliver value
- *development professionals* trained in knowledge products
- positions in implementation agencies of state, companies, NGOs, district collector etc.,

Above all...

A pedagogy of the engineer who will grapple directly with society.

Centre for Technology Alternatives for Rural Areas

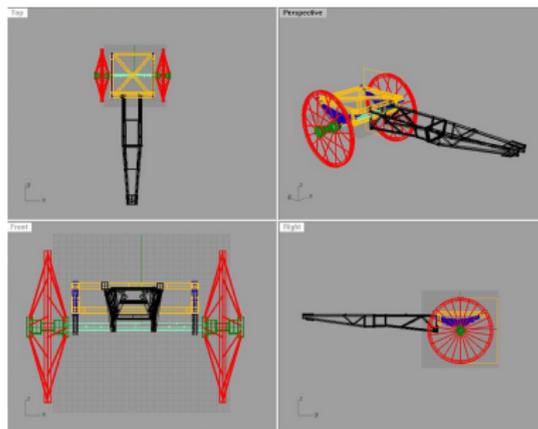
- An academic center of IIT-Bombay, started in 1985
- To study and to develop solutions for problems from rural India

Initial work:

- Agricultural machines and implements
- energy and drudgery saving devices

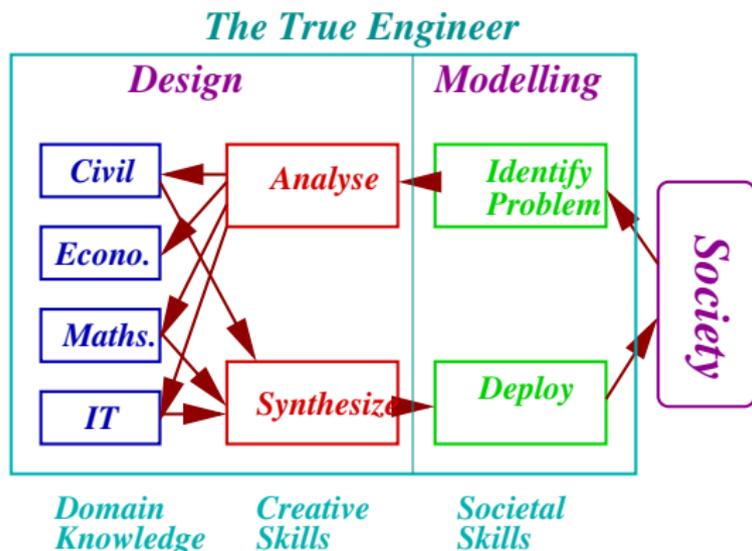
KVIC nodal center

- herbal oils extraction process
- Bio-diesel from waste oil



The programs

Department \Rightarrow End-Use \Rightarrow Stakeholders
Civil, CSE \Leftarrow Drinking Water \Leftarrow Gudwanwadi



- 2007: M.Tech. program in Technology and Development
- 2010: TDSL-interaction with other departments and UGs

Core Faculty

- **Anand Rao**-Energy and Environment, Climate Change
- **N. C. Narayanan**-Water and Governance, Development Theory
- **N. Shah**-Food, Agriculture and Agro-Industry
- **Priya Jadhav**-Electricity, Energy
- **Amit Arora**-Agriculture, bio-mass systems.
- **A. W. Date**, Appropriate Tech.

- **Milind Sohoni**, Water, Optimization
- **Om Damani**, Water, modeling
- **Puru Kulkarni** Water, public systems

Adjunct Faculty (some):

- **Bakul Rao** -Environment Analysis and Assessment
- **S. Wagle**-Policy and Governance
- **Prasad Modak**-Environment
- **Satish Agnihotri**-Governance

The T&D core operational values

- Concrete beneficiary/stake-holder-the bottom 80%, households, hamlets, gram-panchayats, villages, towns and cities
- Basic areas-soil, water, energy, livelihoods, public health
 - ▶ end-user defined or demand-driven
- Concrete deliverable-as close to implementation as possible
 - ▶ solutions and knowledge-technology, policy, study, capacity

Objectives of the M.Tech./Ph.D. program

To produce the development practioner/innovator

- Analyse "development" situations and design solutions
- Build on grassroot understanding to work on national/global issues

Drinking water system for Boriwali GP (Karjat tal.)



Development problems demand:

- field-work and inter-disciplinarity
- creativity, innovation, honesty and hardwork

The design of courses

- Foremost learn the real **Engineering loop**: analyse, design, deploy, satisfy
- **Accept Inter-disciplinarity**
- **Engage**-with the unorganized sector, directly or through the State or the Market, if present. Through NGOs, CSOs
- **Build discourse**-through seminars, within courses
- **Do Field work**-sensitization, proofing, **participative** and beyond

Perspective

3-4 common courses

Skills

2-3 common courses

Sectors

Domain coursework and electives

Practice

Fieldwork and delivery specifics

The current M.Tech./Ph.D. in T&D

Coursework

- **Perspective-philosophical nuts and bolts**
Development Theory, Appropriate Technology, Policy and Governance
- **Sectors-the knowledge base**
Water, Soil and Agriculture, Energy, Environment
- **Skills-to bring rigour to field work**
Social Sci. Res. Meth, System Dynamics, Project Mgt. and Analysis
- **Field work-** 10 week structured rural stay, field visits
- **Two-Stage Project-Ideally**
 - ▶ Ist Stage-**Situation and alternatives**-Appreciation
 - ▶ IInd Stage-**Technology or Policy**-Generation

Supervised Learning in Tech.and Dev. (TDSL)

- Unique opportunity for faculty members to float live development projects and for students to take them
- Guidance and Liaison from CTARA
- **Objectives** : extension, field study, entrepreneurship in the public space. Also **pre-research**

| | | | |
|-----------|-------|---------------|---------------|
| Course | TD390 | TD490 | TD491 |
| Credits | 6 | 6 | 12 |
| Title | Study | Analysis | Design |
| Reporting | IIT | +stakeholders | + stakeholder |

- Since January 2011, 7th offering-**extremely popular**- 80 students this semester, 200+ students overall

Selected M.Tech. Projects

- Study and design of cages for aqua-culture
- Development of nutritional supplement for malnourished children
- Design enhancement and dissemination of improved cooking chulha in a village

- A process model for regulation in infrastructure development
- Analysis of groundwater regulation in various states of India

- Simulation of hybrid energy systems for village applications using HOMER
- Convergence of NREGS and Watershed improvement programs in Kerala
- Assessment of Herbal Initiatives in a Rural System

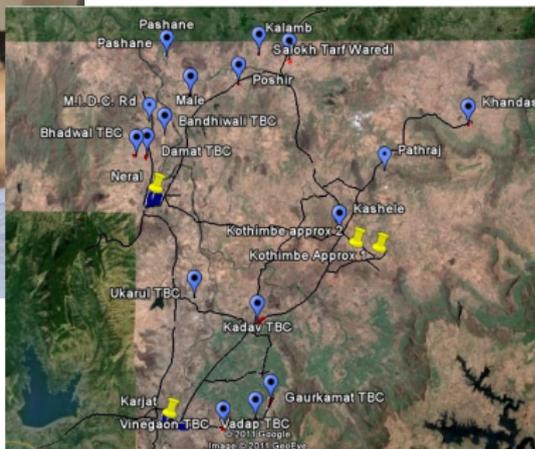
TDSL Sampler

- North Karjat Tal. Drinking water scheme -Design
- Rural Bio-gas Alternatives-Two case studies -Study
- The Anjap-Sugave multi-village scheme-a failure analysis-Analysis
- Transport provisioning in Karjat taluka -Study
- Incentives from Medical companies to retailers -Study
- Karjat City Development plan-Design

This semester-Devices for public hospitals, IT in education, water, energy, meters, GW policy, and so on.

- Budding consultants, entrepreneurs, researchers-Opportunities in the development agenda

Some pictures



Snapshots



Snapshots



Snapshots



Snapshots



The TDCC-The Consultancy Incubator

- to respond to consultancy and knowledge needs of civil society
 - to liaison between student output, stake-holders and delivery
 - to position CTARA with implementation, govt, agencies and to develop thematic output

 - consolidation and standards for knowledge products
 - to train other colleges in such products and programs
 - to create a market for development
-
- Grow as number of projects grow- 1-2 people needed soon
 - Yearly reports on expenditure and value generated-first economic and eventually financial viability

The Vision in Development Action

- IIT should be known for its **excellence through delivery and engagement**
 - ▶ innovative and creative projects which deliver
 - ▶ **known not for who gets in but what comes out**
- **A pedagogy of engineering**-colleges as local solution and knowledge providers
 - ▶ to develop courses, modules and projects
- An **engagement** and presence with government and implementation agencies, local bodies and civil society
- To **intellectualize** the role of the university/institute and to mediate on behalf of society

Foremost

To make engineering inclusive and social so as to deliver development

The long view

Plan : School of Technology and Development

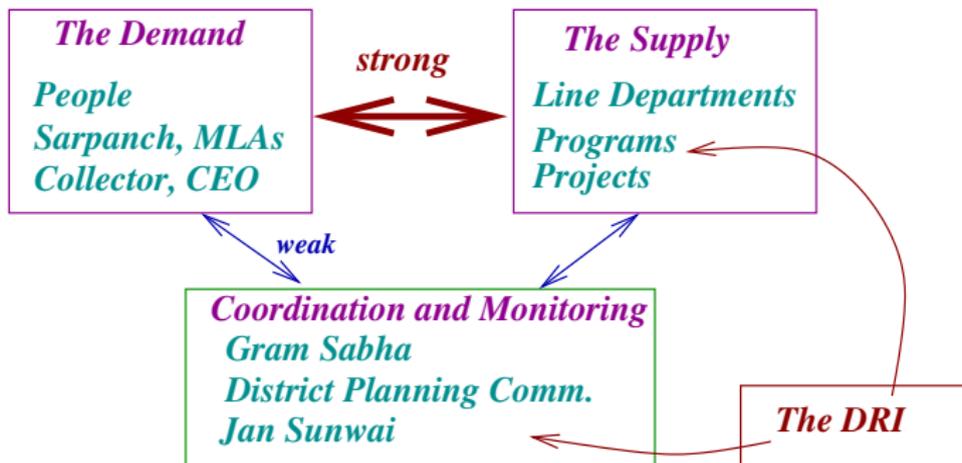
- Collaboration with key departments
- graduate roughly 60-100 *development-enabled* engineers into the market.

Streams:

- **Sectors, Programs and Projects**
 - ▶ How do we improve outcomes? How do we design programs.
- **Policy and Implementation.**
 - ▶ How does grid influence growth.
 - ▶ Is Karjat taluka well-served in public transport?
- **Innovation**-in product, process and practice.
 - ▶ Can bio-gas be made cheaper and better?
 - ▶ Can we instrument for deeper GW monitoring?

CTARA – A Development Research Institute

- University/Institutional participation in regional development problem —formulation and solution.
- Curriculum modification to allow students to take projects with local content and a focus on R&D for regional needs.
- **University as an important mediator.**



The Development Research Institute



- Broad research and teaching—both engineering and applied social sciences
- Commitment to excellence in R&D
- Interest in and knowledge of governance, development
- Flexible academic programs

Foremost

- Have a rigorous program to train the *development professional!*
- Recognize the importance of inter-disciplinarity and field work.
- Use the best tools and methods to further development.

The Development Professionals

- **The District Development Coordinator:**
 - ▶ reports to planning body and Collector
- **The Program Coordinator:**
 - ▶ reports to program manager
- Monitor, coordinate and improve outcomes
- Formulate medium/long term R&D and interact with DRI
- **The Social Entrepreneur**
 - ▶ innovate in the energy, food, water, etc. development sectors.
 - ▶ mentoring and access by DRI

Belief

- These positions *will* deliver value.
- Collaboration with DRI will bring efficiency and new knowledge and practices.

The Proposal



- 10 2-year MoRD/Development fellowships.
- Starting in IInd year M.Tech and continuing for one year in program office, field, state agencies.
- Rs. 13.00 lakhs each, includes both years, access to faculty time and facilities
- DRI to publicize with States
- DRI to assist in consultancy and R&D.
- 2 faculty positions and support-staff.

This will help ...

- incentivize the formation of DRIs
- define a new profession – **Development Professional**

Long-term outcomes



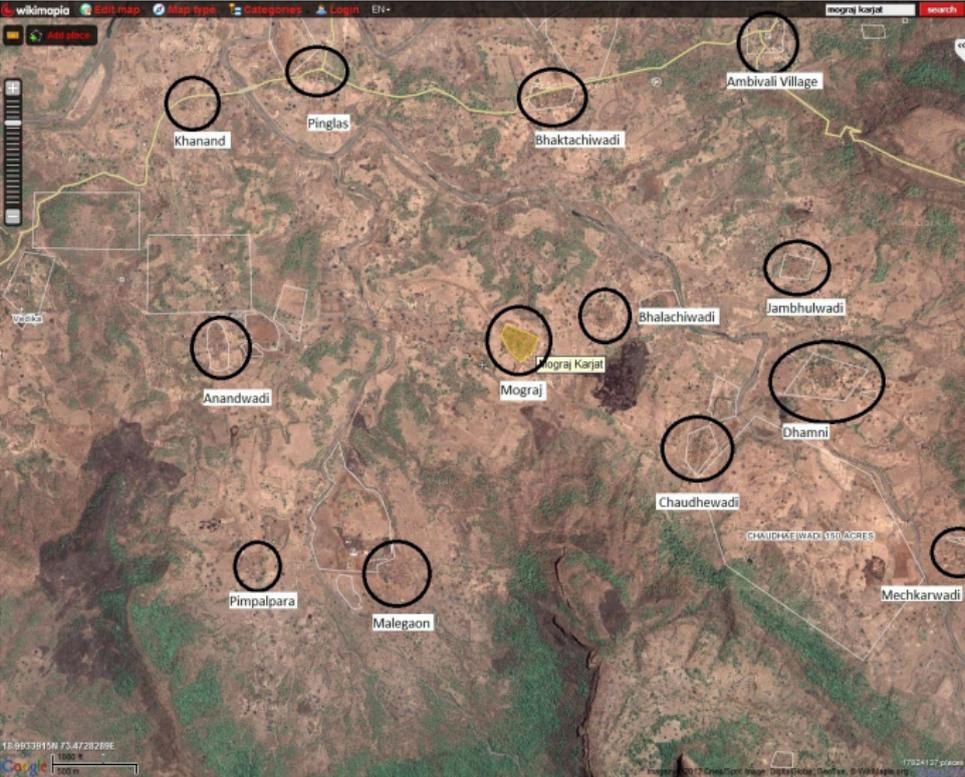
- A profession alligned to development needs and a training to suit it.
- A multitude of DRIs—IIT Mandi, RIT Islampur and so on.
- A development discourse within engineering and applied social sciences academia
- **A betterment in the lives of our people.**

Thanks



Case studies from Drinking water

Mograj GP and habitations

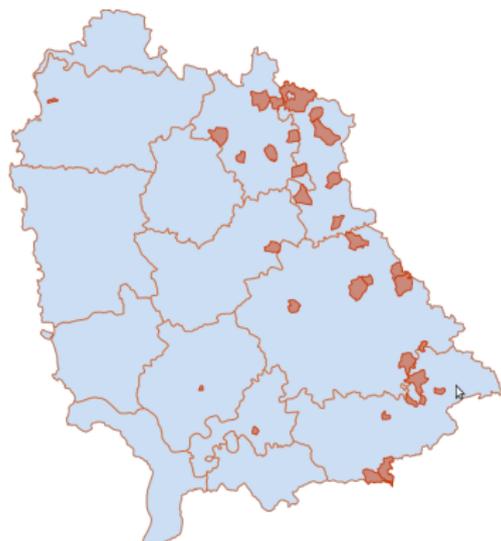


Mograj GP -according to DDWS and actual!

| | VillageName | HabitationName | SchemeNameDP | SanctionYear | SchemeType | Estimated Cost | DateOfCommencement | sourceTypeCategory | TypeOf Source | locationWater Source | Status as per CTARA survey as of March 2012 |
|----|-------------|----------------------------|---|--------------|---------------------------|----------------|--------------------|--------------------|-----------------------|----------------------|---|
| 1 | | | | | | | | | | | |
| 2 | AMBIWADI T. | AMBIWADI T. KOTHAL KHALATI | PWSS AMBIVALI | 2008-2009 | Piped Water Supply Scheme | 25.00000 | 31/03/2009 | Surface Water | River | | Functional |
| 3 | | AMBIWALI | PWSS AMBIVALI | 2008-2009 | Piped Water Supply Scheme | 25.00000 | 31/03/2009 | Ground Water | Openwell | near village | Repeated |
| 4 | DHAMNI | CHODHARWADI | Chowdhariwadi handpump | 2000-2001 | Hand Pump | 0.35000 | 14/01/2000 | Ground Water | Deep Tubewell | near field | Functional |
| 5 | | DHAMNI | DHAMANI DUGWELL | 2005-2006 | DUG WELL | 0.35000 | 01/09/2005 | Ground Water | Openwell | in village | Functional |
| 6 | | MECHKARWADI | MECHKARWADI PWSS | 2002-2003 | Piped Water Supply Scheme | 13.32000 | 30/05/2003 | Ground Water | Openwell | NEAR VILLAGE | Functional |
| 7 | | MECHKARWADI | MECHKARWADI PWSS | 2002-2003 | Piped Water Supply Scheme | 13.32000 | 30/05/2003 | Ground Water | Openwell | near village | Failed for one wadi |
| 8 | | PACHKHADAKWADI | DHAMANI DUGWELL | 2005-2006 | DUG WELL | 0.35000 | 01/09/2005 | Ground Water | Openwell | near village | No data |
| 9 | KHANAND | BHALAYACHIWADI | BHALYACHIWADI DUGWELL | 2005-2006 | DUG WELL | 2.21000 | 20/04/2005 | Ground Water | Openwell | in wadi | Functional |
| 10 | | KHANAND | khanand pwss | 2008-2009 | Piped Water Supply Scheme | 12.61000 | 12/06/2008 | Surface Water | Pond | | Not working |
| 11 | | KHANAND | KHANAND VILLAGE TANK | 2008-2009 | DUG WELL | 11.57000 | 07/12/2008 | Ground Water | Openwell | Near village | Seasonal |
| 12 | MALEGAON T. | JAMBHULWADI | JAMBHULWADI HANDPUMP | 2005-2006 | Hand Pump | 0.35000 | 20/04/2005 | Ground Water | Deep Tubewell | in village | Functional |
| 13 | | MALEGAON | malegaon pwss | 2007-2008 | Piped Water Supply Scheme | 4.06000 | 30/03/2008 | Ground Water | Openwell | | Failed |
| 14 | MOGRAJ | ANANDWADI | MOGRAJ ANANDWADI PWSS | 2003-2004 | Combined Water Supply | 8.27000 | 25/05/2003 | Ground Water | Openwell | NEAR FIELD | Failed |
| 15 | | BHAKTACHIWADI | BHAKTACHIWADI PWSS | 2002-2003 | Piped Water Supply Scheme | 8.26000 | 30/05/2003 | Ground Water | Deep Tubewell | NEAR VILLAGE | Failed |
| 16 | | MOGRAJ | Mograj | 2008-2009 | Piped Water Supply Scheme | 4.08000 | 30/03/2009 | Ground Water | Openwell | near village | Failed |
| 17 | | MOGRAJ | MOGRAJ WELL | 2008-2009 | DUG WELL | 4.08000 | 07/12/2008 | Ground Water | Openwell | Near village | Seasonal |
| 18 | PIMPALPADA | PIMPALPADA | pimpalpada pwss scheme | 2008-2009 | Piped Water Supply Scheme | 4.44793 | 31/03/2008 | Surface Water | Treated Surface Water | | Failed |
| 19 | | PIMPALPADA | PIMPALPADA WELL | 2007-2008 | DUG WELL | 4.44000 | 31/03/2008 | Ground Water | Openwell | | No data |
| 20 | PINGLAS | PINGLAS | Pinglas WSS | 1998-1999 | Piped Water Supply Scheme | 43.00000 | 26/04/2000 | Surface Water | River | | Failed |
| 21 | | | | | | | | | | | |
| 22 | | | Source: http://indiawater.gov.in | | | | | | | | |

- **Recommendations:** Technical review, watch the yield tests, protect source from competitive users.

Tanker-fed villages



160 out of 1700 were tanker fed. **60 repeatedly so!**

Largely in the 4 tribal talukas:
Jawhar, Mokhada, Murbad and
Shahpur.

Fraction of ST population.

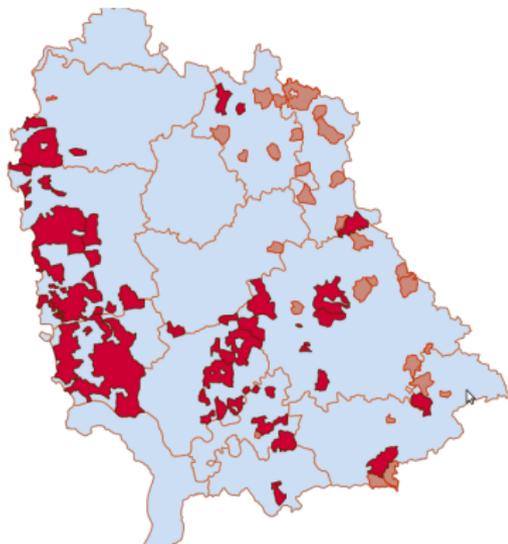
| | Ja. | Mo. | Mu. | Sh. |
|--------|------|------|------|------|
| Tanker | 0.97 | 0.93 | 0.74 | 0.62 |
| Taluka | 0.97 | 0.91 | 0.24 | 0.35 |

Mean elevation (in *m.*):

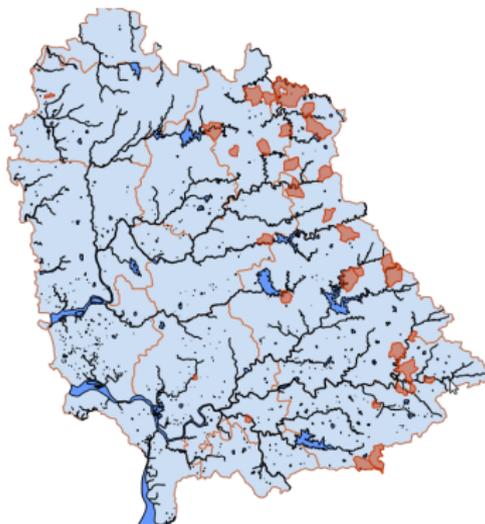
| | Ja. | Mo. | Mu. | Sh. |
|--------|-----|-----|-----|-----|
| Tanker | 344 | 361 | 123 | 197 |
| Taluka | 320 | 350 | 126 | 132 |

More analysis

Location of large rural regional drinking water schemes



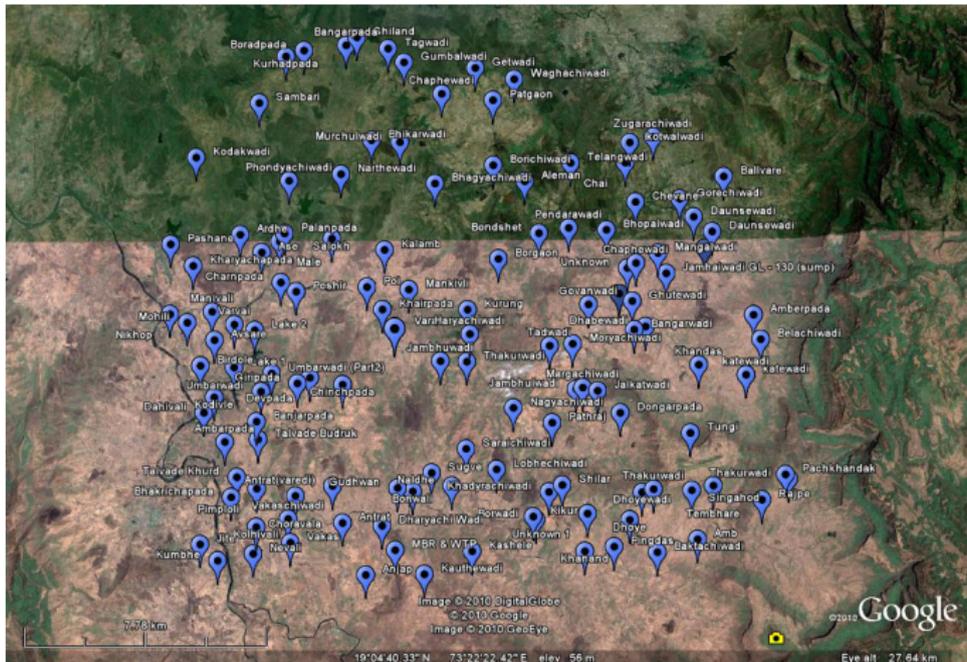
Location of rivers and lakes



Data from MRSAC, Census 2001, District administrative offices

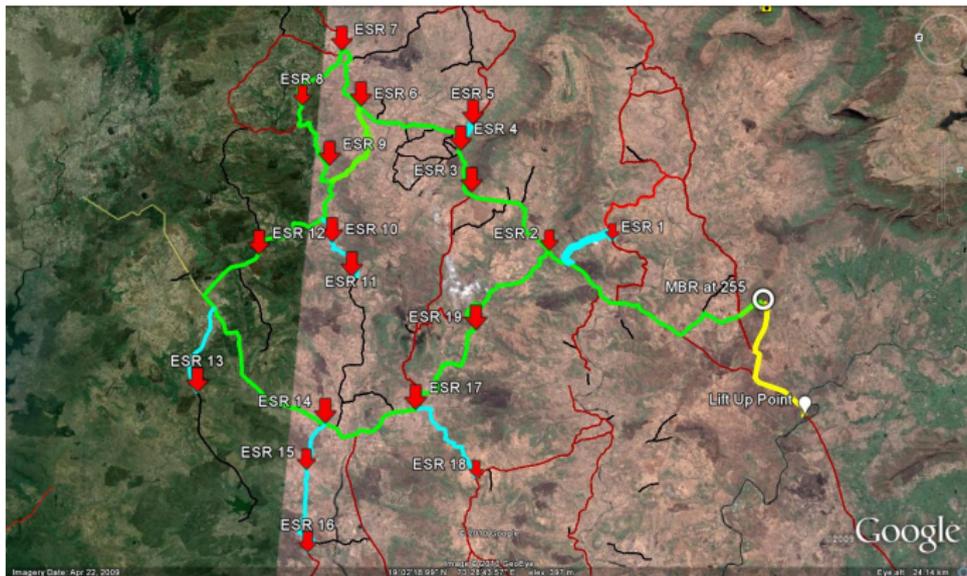
Applicable R&D with DRI

A Rural-Regional scheme design.



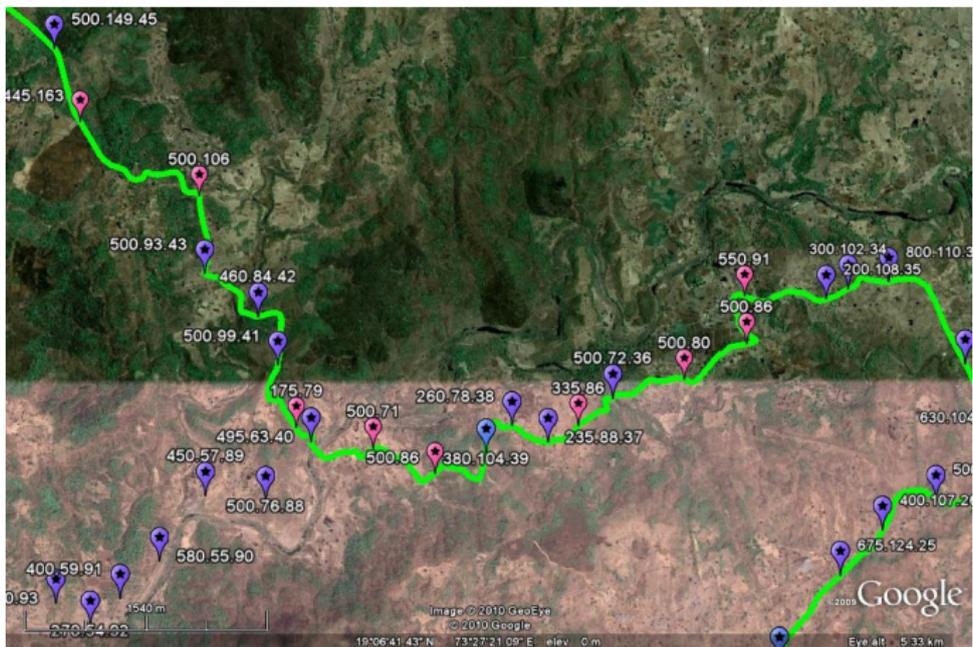
Latitude, longitude, elevation, population and growth rate.

The designed network



17 ESRs and a 2-loop network.

A close-up



Hundreds of nodes and edges. Pipes along roads.

Finally...

Estimated Net Investment for design population of 81,400.

| | | |
|----------|---------------------|---------------|
| 200 lpcd | Rs.7051 per capita | Rs. 57 crores |
| 40 lpcd | Rs. 2119 per capita | Rs. 17 crores |

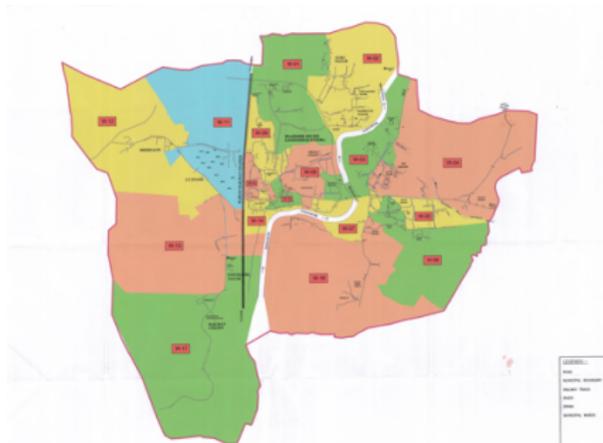
Energy costs(at Rs. 5 per unit, pumping efficiency 75%)

- 200 lpcd - Rs.400 per capita per annum
- 40 lpcd - Rs. 79 per capita per annum
- Energy cost per 1000 litre Rs. 4.56

Net investment for piped water at both norms of 40/200 lpcd to north Karjat is economically feasible.

Karjat City-a small taluka town in Maharashtra

- Request from Municipal Council to analyse City Development Plan.
- **Ongoing work**-water, sewerage, solid waste, municipal budget and so on.
- **Skills**: GIS, simulations, social and governance analysis



water system.

- 3 zones OK but higher capital costs, 1 zone poorly designed.
- Pump efficiencies lower (51% , 60%) than standard (70%).
- financial stress-unmetered connection, commercial and residential
- competition with private bore-wells